

Agenda: Investor Ownership and Influence in Healthcare Working 9/24/2026

Date: September 24, 2026

Location: Wilder Foundation – 451 Lexington Pkwy N, St. Paul, MN 55104
Amherst H. Wilder Auditorium (Auditorium A)

Teams link: [Join the conversation](#)

(<https://teams.microsoft.com/meet/256142007527045?p=yWtxGJtT59qfGA5vM>)

Meeting Objectives

- Present the updated scope for the working group.
- Outline the current and potential issues in the healthcare market related to financialization of healthcare and more specifically the impact and influence of corporate and private investors in the market.
- Highlight problematic behaviors related to private equity and their impact on prices, quality, workforce and other aspects of healthcare delivery.
- Discuss why some states are more attractive to private equity than others.

Pre-reads

- The New England Journal of Medicine, "[The Financialization of Health in the United States](#)" (<https://www.nejm.org/doi/abs/10.1056/NEJMms2308188>)
- Milbank Memorial Fund, "[The Corporate Backdoor to Medicine: How MSOs Are Reshaping Physician Practices](#)" (<https://www.milbank.org/publications/the-corporate-backdoor-to-medicine-how-msos-are-reshaping-physician-practices/>)
- Select one:
 - National Academy for State Health Policy (NASHP), "[Analyses of Private Equity Ownership in Hospitals and Provider Groups](#)" (https://eadn-wc03-8290287.nxedge.io/wp-content/uploads/2026/07/Private-Equity-Ownership-GMT20260519-190047_Recording_1920x1080.mp4) (webinar)
 - OR
 - Center for Advancing Health Policy through Research (CAHPR) at Brown University, "[Supporting State Policymakers to Understand Private Equity in Health Care through Data](#)," (https://eadn-wc03-8290287.nxedge.io/wp-content/uploads/2026/07/PE_NASHP_Singh-20260416.pdf), Introduction & Literature Review sections

- Optional: Podcast from Relentless Health Value, “[Private Equity in Healthcare: The Big Data Points You Really Need to Know w/ Yashaswini Singh, PhD](https://relentlesshealthvalue.com/episode/ep474-private-equity-in-healthcare-the-big-data-points-you-really-need-to-know-all-together-in-one-episode-with-yashaswini-singh-phd)”, (<https://relentlesshealthvalue.com/episode/ep474-private-equity-in-healthcare-the-big-data-points-you-really-need-to-know-all-together-in-one-episode-with-yashaswini-singh-phd>)

1:00 – 1:10	Welcome and Overview of Agenda
1:10 – 1:25	Working Group Objectives and Roadmap
1:25 – 1:35	Working Group Member Introductions
1:35 – 1:55	What We Know About Investor Ownership and Influence in Healthcare
1:55 – 2:45	Private Equity’s Influence in the Healthcare Market
2:45 – 2:55	Break
2:55 – 3:35	Impacts of Private Equity Ownership and Influence
3:35 – 3:55	Understanding What Makes States More Attractive to Private Equity Investors
3:55 – 4:00	Closing and next steps

ABOUT THE CENTER FOR HEALTH CARE AFFORDABILITY

The Minnesota Center for Health Care Affordability at the Minnesota Department of Health is committed to making health care more affordable for all Minnesotans.

The Center identifies cost drivers, provides transparent research, and advances solutions that stabilize health care spending so that Minnesotans can afford the high-quality care they need.

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